

# **Big Bend Conservancy Strategic Plan**

## 2021-2024

#### Mission:

To preserve, enrich, and conserve the unique resources of Big Bend National Park and the Rio Grande Wild and Scenic River through philanthropic efforts and in partnership with the National Park Service

### Vision:

Preserve the natural beauty and unique resources of the park and the river for future generations through harmonious partnerships.

## **Primary Strategies**

- Preserve Big Bend National Park and Rio Grande Wild and Scenic River and support park goals.
- Develop a comprehensive fundraising and donor recognition plan with annual goals.
- Develop a comprehensive communications, marketing, and outreach plan.
- Maintain a strong governing core.
  - I. Operations and Projects Preserve Big Bend National Park and Rio Grande Wild and Scenic River and support park goals.
    - a. Support park goals
      - i. Current Projects
        - 1. Terlingua Creek acquisition and inholdings
        - 2. Castolon redevelopment
        - 3. Sustainability initiative
        - 4. Endowments
        - 5. Park staff innovative initiatives fund
        - 6. Transboundary conservation
      - ii. Future Projects
        - 1. Chisos Basin renovation
        - 2. Education outreach/partnerships

- 3. Research projects
- 4. Future land and river preservation, particularly inholdings (BIBE) and assuring permanent river access (RIGR)
- 5. Possible World Heritage Nomination
- b. Continue to assess current and potential initiatives that focus on conservation and serve park needs.
- II. Philanthropy and Donor Relations *Develop a comprehensive fundraising and donor recognition plan with annual goals.* 
  - a. Develop comprehensive fundraising plan
    - i. Increase unrestricted funding
    - ii. Develop creative methods of funding
  - b. Develop donor recognition plan jointly with NPS
    - i. Maintain donor communications and stewardship
    - ii. Increase donor recognition
- III. External Relations and Communications *Develop a comprehensive communications, marketing, and outreach plan.* 
  - a. Expand license plate sales through broader marketing strategy
  - b. Expand engaged donor base through social media campaigns and other initiatives.
  - c. Strengthen partnerships
    - Identify partner opportunities and method of outreach including local and statewide businesses and other conservation organizations
    - ii. Maintain strong partnership with NPS and staff
    - iii. Increase awareness with underserved populations
  - d. Establish BBC presence in park
- IV. Board and Governance Maintain and strong governing core.
  - a. Maintain a diverse and robust Board of Directors
  - b. Strengthen policies and procedures to allow for effective and transparent reporting
  - c. Collaborate to build a strong staff
  - d. Ensure compliance with all regulatory agencies, donor requirements, and NPS Director's Order 21
  - e. Build capacity for BBC